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Perth USA Asia Centre
INDO-PACIFIC STRATEGY

annual report





Chairman and CEO's Message

2025 has underscored to us that uncertainty is the new normal. From the climate crisis, to hardening US-China competition, to evolving conflicts in the Middle East, Ukraine, Myanmar and Sudan, we are living in unstable times. Here in Western Australia, we continue to think deeply about the state's pivotal role in meeting this moment, as a security partner for the Indo-Pacific region, and as an indispensable player in the global energy transition.

As the Perth USAsia Centre (the Centre) concludes its 12th year of operation, it's clear that – despite the challenges we all face – there is cause for optimism. From a new security agreement with Indonesia, to a rare earths partnership with the US, and a deal with Japan to build the Royal Australian Navy's future fleet of general-purpose frigates, Australia is working with its friends and neighbours to build the region we all hope for. And in fostering new networks, ideas and conversations, the Centre continues to play an important role in this regional endeavour.

As you will see in this report, the Centre's achievements in 2025 have been considerable. In total, we produced **268 pieces of content** across all teams, delivered **337 briefings** to government, industry and the community, and hosted an average of **one event per week**, supporting stronger strategic thinking and informed dialogue. We take seriously our role in helping to drive and grow relationships across the Indo-Pacific, with our experts travelling to engage with counterparts in **24 cities and 12 countries**, and overseas delegates visiting WA to engage with us on Indo-Pacific regional dynamics, critical minerals, the energy transition, the defence industry sector, AUKUS, First Nations trade opportunities, Australia-Japan advanced manufacturing initiatives, and more.

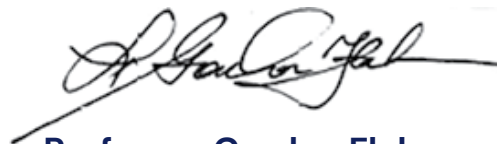
The Centre was also pleased to expand its flourishing online education program, with the launch of three bespoke courses: *The Australia-South Korea Relationship: A Masterclass*, *Understanding Australia's International Outlook: A Sprintclass for the Global Community*, and *International Relations: Australia and the Indo-Pacific* (a microcredential for high school students). These courses seek to build Australian and Indo-Pacific communities' capacity to understand and engage with each other. In 2026, we look forward to growing our suite of online offerings to include other important relationships.

We would like to acknowledge the Centre's active board of directors, our dedicated partners, and ever-growing community. Building a stable, prosperous Indo-Pacific is a collective task, one that all of you contribute to, through your work in the private sector, government and civil society, and through your generous engagement with Centre activities and outreach. Thank you for being part of our community – it matters now more than ever.



The Honourable Kim Beazley AC

Chairman



Professor Gordon Flake

Chief Executive Officer

Our Purpose

The Perth USAsia Centre is an independent think tank that connects Australia to the Indo-Pacific to advance the public interest. We build stronger relationships and educate through research, networks, engagement, and analysis.

Our Vision

The Perth USAsia Centre will be an influential and independent think tank, that is collaborative, forward-leaning and sustainable. We will build our diverse community by driving knowledge-sharing, impactful engagement, and innovative programming between Australia, the Indo-Pacific, and the United States.

Our Values

COLLABORATION: Actively seek to work together for effective impact. Our collaborative approach to engagement is additive and contributes to constructive dialogue in the region.

QUALITY: Maintain the highest standards of quality in research, education, analysis, and thought leadership to influence policy development for the region.

DIVERSITY: Diversity is central to all that we do, and we will continue to embrace and promote diverse thinking and profile for greater impact.

INTEGRITY: Deliver our programming activities with integrity, transparency, and evidence-based practice.

INNOVATION: Be innovative and agile in programming, education, engagement, and research.

A leading foreign policy think-tank
focused on **Indo-Pacific strategy**

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Board and Committee Members



The Honourable Kim Beazley AC

CHAIR
Former Australian Ambassador to the United States



Deidre Willmott

DEPUTY CHAIR | CHAIR OF AUDIT, RISK & REMUNERATION COMMITTEE
Non-Executive Director



Sarah Beshar

DIRECTOR | AUDIT, RISK & REMUNERATION COMMITTEE MEMBER
Non-Executive Director



Professor Amit Chakma

DIRECTOR
Vice-Chancellor of The University of Western Australia



Rebecca Tomkinson

DIRECTOR | AUDIT, RISK & REMUNERATION COMMITTEE MEMBER
Western Australia's Agent General for the United Kingdom and Europe region



The Honourable Richard Court AC

DIRECTOR
Former Australian Ambassador to Japan



Professor Gordon Flake

DIRECTOR | AUDIT, RISK & REMUNERATION COMMITTEE MEMBER
Chief Executive Officer at the Perth USAsia Centre



Dr Michael J. Green

DIRECTOR
Chief Executive Officer at the United States Studies Centre



Dr Lynn Kuok

DIRECTOR
Lee Kuan Yew Chair in Southeast Asia Studies, Brookings Institution



Leila Smith

DIRECTOR
Chief Executive Officer at the Aurora Education Foundation



The Honourable Arthur Sinodinos AO

DIRECTOR
Former Australian Ambassador to the United States and Chair at the United States Studies Centre



Geoff Lotter

AUDIT, RISK & REMUNERATION COMMITTEE MEMBER
Non-Executive Director



Mark Baillie

DIRECTOR
Chair at the United States Studies Centre

Our Staff



Professor Gordon Flake
Chief Executive Officer



Shelby Crookes
Chief Operating Officer



Dr Lisa Cluett
External Relations Director



Dr Kate O'Shaughnessy
Research Director



Andre Winarto
Program Director



Alana Ford
Senior Research and Program Fellow



Dr Pia Dannhauer
Research and Program Associate



Kathryn Freund
Research and Program Associate



Melinda Mounsey
Education and Engagement Manager



Elissa Cuss
Communications and Stakeholder
Engagement Manager



Emily Davies
Program and Events Manager



Lisa Leitch
Program and Events Coordinator



Katherine Cresey
Program Coordinator



Nelia Amenabar
Finance Manager



Jeffrey Choong
Finance Officer



Therese Sanders
Business Manager



Parisa De Jonge
Communications and
Marketing Manager



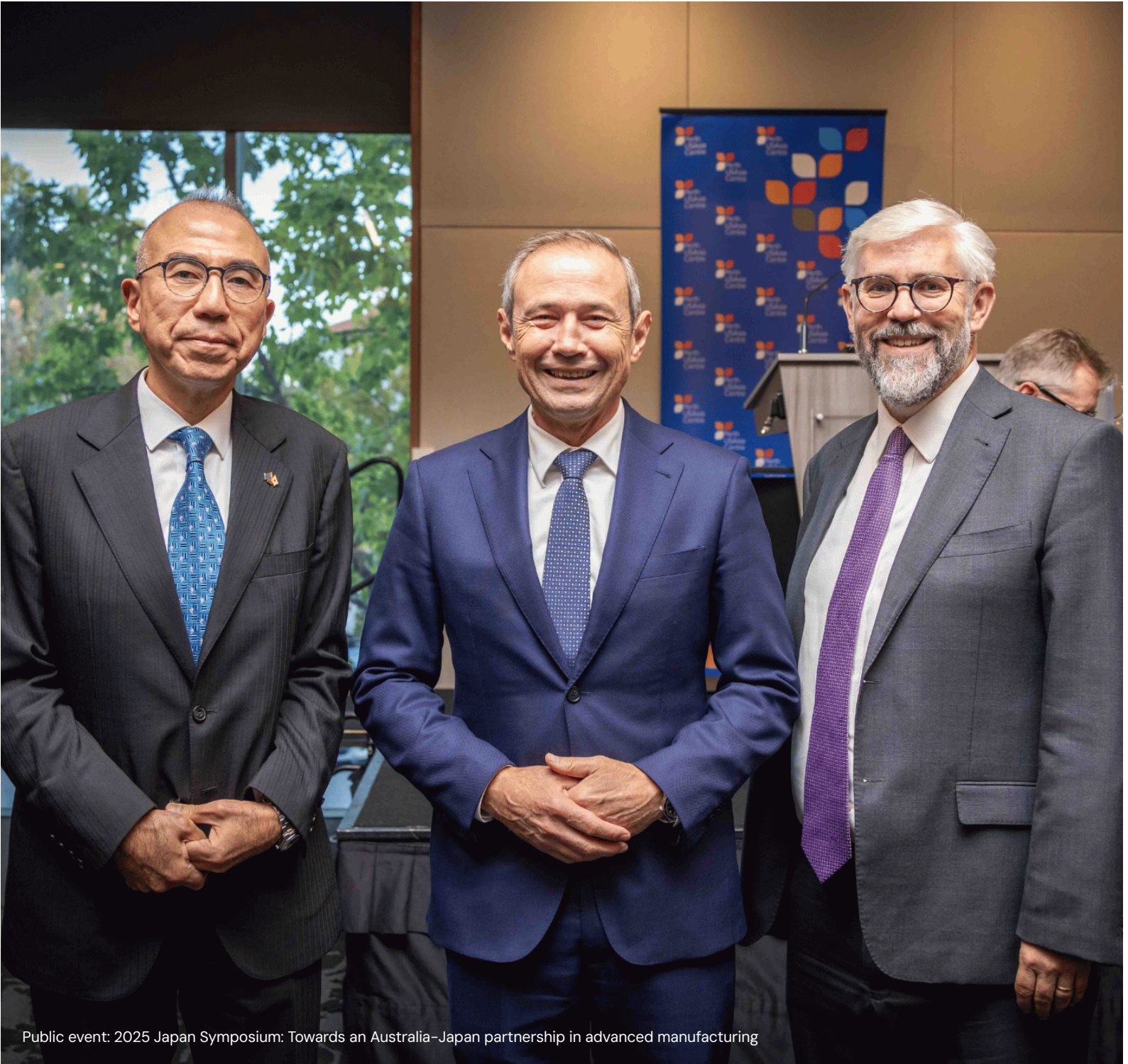
Aliah Bogdanich
Digital Production and
Communications Officer



Bella Benjamin
Stakeholder Relations Officer



Shari Owen
Executive Assistant and
Office Coordinator



Public event: 2025 Japan Symposium: Towards an Australia–Japan partnership in advanced manufacturing

Our Partners

Founding Funding Partners

**American
Australian
Association**



Foundation Corporate Partner

RioTinto

Corporate Partners

INPEX



Major Collaborative Partners



Research and Programs

Against a backdrop of unprecedented strategic uncertainty in the Indo-Pacific, the Perth USAsia Centre's research and events program demystifies complex regional dynamics, amplifies diverse perspectives, and informs national and international understanding of the region's challenges and opportunities.

Research and programs are underpinned by five priorities:

1. Develop **IMPACTFUL** research for the region
2. **PRODUCE** content on topics and countries of national and international importance
3. **DELIVER** innovative and inclusive activities to educate, share, and advance knowledge
4. Build **CAPACITY** to promote learning, connect stakeholders, and create positive change
5. Deliver highly sought after **EXPERTISE**

The Centre produced **192** pieces of content, including publications and analysis:

36
Media interviews and podcasts

28
Event commentaries

31
Explainers (videos and written content)

13 Comprehensive reports and analysis briefs
58 pieces of short-form analysis

9
Opinion pieces

17
Centre-produced videos

The Centre delivered a **strong engagement program**, comprising:

270
Engagement activities in **24 cities** across **12 countries**

337
Expert briefings

46
Events and webinars

1
Business mission

21
Newsletters

Indo-Pacific

The Indo-Pacific is home to more than half the world’s population and economic activity, numerous critical supply chains and some of the world’s busiest trading routes. But this vital region is also facing instability not seen since the end of the Second World War.

Intensifying US-China competition, growing strategic cooperation between countries like North Korea, Russia, and China, as well as the rise of new forms of warfare – cognitive, cyber and hybrid – are just some of the factors that challenge the Indo-Pacific region.

Grappling with these opportunities and challenges has been at the heart of the Centre’s activities in 2025. Our public events and content have drawn together diverse stakeholders from across the Indo-Pacific, covering the full spectrum of issues – from trade and investment and critical minerals supply chains, to AUKUS, cyber security and disinformation.

As part of our commitment to fostering public conversations on national security and foreign policy issues, the Centre hosted a public event with Australia’s Ambassador for Cyber Affairs Brendan Dowling, deep dive discussions with the Honourable Madeleine King MP, Minister for Resources and the Minister for Northern Australia, Sir Stephen Lovegrove GCMG KCB, the UK Prime Minister’s Special Representative on AUKUS, the Honourable Lia Finocchiaro MLA, Chief Minister of the Northern Territory, the Director-General of the Office of National Intelligence, Mr Andrew Shearer, and many more.

With Western Australia playing a major role in global critical mineral and energy supply chains, defence industry and AUKUS, the Centre looks forward to continuing to convene key voices to advance the Indo-Pacific’s security and resilience in 2026.



Roundtable discussion with Sir Stephen Lovegrove GCMG KCB, the UK Prime Minister’s Special Representative on AUKUS






Indo-Pacific

Content and Activities

16 
Events

85  Publications and analysis on
Australia's Indo-Pacific strategy
and partners

150  External
engagement
activities

168  Expert
briefings

Our Events

Roundtable discussion with Volkmar Klein, Chair of the German–Pacific Parliamentary Friendship Group, and Bertil Wenger, Director Regional Programme Australia and the Pacific at the Konrad Adenauer Stiftung

Business lunch with the Right Honourable Anne-Marie Trevelyan, the UK’s former Minister of State for the Indo-Pacific and Minister for Defence Procurement

Roundtable discussion with Mr Andrew Shearer, Director-General of the Office of National Intelligence

Roundtable discussion with H.E. Beate Grzeski, Ambassador of the Federal Republic of Germany to Australia

Roundtable discussion with Dr Chris Bronk, Fulbright Distinguished Chair

Business briefing with Alastair MacGibbon, Chief Strategy Officer, CyberCX and Nick Whitehead, Director, Apex Sentinel Group

Roundtable discussion with the Honourable Madeleine King MP, Minister for Resources and Minister for Northern Australia

Public event: In conversation with Brendan Dowling, Australian Ambassador for Cyber Affairs and Critical Technology

Roundtable discussion with H.E. Mr Darius Degutis, Lithuanian Ambassador to Australia

Roundtable discussion with Dr Heather Exner-Pirot, Senior Fellow and Director of Natural Resources, Energy, and Environment, Macdonald-Laurier Institute in Ottawa, Canada

Roundtable discussion with Sir Stephen Lovegrove GCMG KCB, the UK Prime Minister’s Special Representative on AUKUS

Roundtable discussion with the Hon. Lia Finocchiaro MLA, Chief Minister of the Northern Territory

Two-part roundtable discussion on geopolitical trends to watch in 2025 with Centre CEO Professor Gordon Flake

Dialogue: Global Opportunities for the Quad with James Carafano, Senior Counselor to the President and E.W. Richardson Fellow, the Heritage Foundation

Emerging Leaders Network Event

Indo-Pacific

Our Publications and Analysis



Research Security in the Indo-Pacific: Why it Matters to Australia

by Dr Brendan Walker-Munro



Technopolitik: Technology, geostrategic competition and warfare

by Alana Ford



Australia urgently needs a national security strategy

by Alana Ford



Australia's UN Security Council interests: why Africa matters

by Dr Kate O'Shaughnessy

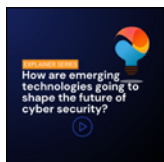


Disinformation and cognitive warfare

by Alana Ford



Indo-Pacific explainer: Critical infrastructure



How are emerging technologies going to shape the future of cyber security?

by Ambassador Brendan Dowling



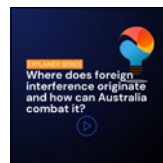
What is cyber diplomacy and how does it fit into Australia's broader agenda?

by Ambassador Brendan Dowling



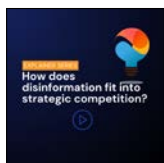
Why does cybersecurity matter?

by Alastair MacGibbon



Where does foreign interference originate and how can Australia combat it?

by Nick Whitehead



How does disinformation fit into strategic competition?

by Alana Ford



What is foreign interference and why does it matter?

by Nick Whitehead



What are the biggest cybersecurity risks that Australia faces?

by Alastair MacGibbon



Indo-Pacific explainer: Advanced manufacturing



Why is Germany interested in the Indo-Pacific?

by Bertil Wenger



Why is the Australia-Germany relationship important?

by Volkmar Klein MdB



Disinformation: Definitions and examples



What is economic security?

by Dr Naoise McDonagh



How is the Clean Energy Compact an example of an economic security policy?

by Dr Naoise McDonagh



Why is international trade crucial to Australia's economy?

by Dr Naoise McDonagh



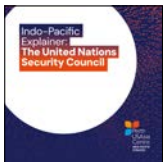
What tools exist for reducing economic risk?

by Dr Naoise McDonagh



What will influence Australia's future economic security?

by Dr Naoise McDonagh



Indo-Pacific Explainer: The United Nations Security Council



What were the key takeaways from the UK's AUKUS review?

by Sir Stephen Lovegrove



What role do Australia and Canada play in global resource politics?

by Dr Heather Exner-Pirot

Southeast Asia

In 2025, two years after the launch of Australia’s *Southeast Asia Economic Engagement Strategy*, the Government announced a suite of new initiatives to deepen two-way trade and investment with Southeast Asia. These efforts—together with new and emerging security arrangements—underscore the strategic importance of this dynamic and rapidly growing region for Australia’s future prosperity and security.

This year, the Centre’s research agenda highlighted the importance of deepening Australia’s regional relationships, with a particular focus on Indonesia. We were pleased to host Jenny Winata from the Foreign Policy Community of Indonesia through an inaugural Indonesia Think Tank Fellowship. Supported by the Department of Foreign Affairs and Trade, this program aimed to enhance understanding of Australia’s foreign policy priorities and strengthen people-to-people links between the two countries.

Australia’s relationship with Indonesia as a key partner in the region also remained central to our publications. Other research examined a wide range of strategic issues facing the region—from diplomacy within the Association of Southeast Asian Nations, to Vietnam’s foreign policy outlook under new leadership and the territorial dispute in the South China Sea.

Through this program, the Centre’s events further strengthened Australia’s connections with its close neighbourhood. It hosted a business briefing with Professor Jennifer Westacott AC, the Government’s ASEAN Business Champion for Indonesia, on pathways to enhance bilateral trade and investment. Roundtables and private briefings with decision-makers from across the region covered the full spectrum of Australia’s interests in Southeast Asia, spanning education, critical minerals, and trade and investment.





Public event: Partners in prosperity: Advancing Australia–Indonesia trade and investment with Australia’s ASEAN Business Champion for Indonesia, Professor Jennifer Westacott AC




Southeast Asia

Content and Activities

3 
Events

33  Publications and analysis
on Southeast Asia

17  External
engagement
activities

11  Expert
briefings

Our Events

Public event: Partners in prosperity: Advancing Australia–Indonesia trade and investment with Australia’s ASEAN Business Champion for Indonesia, Professor Jennifer Westacott AC

Roundtable discussion with H.E. Danielle Heinecke, Australian High Commissioner to Malaysia

Roundtable discussion with H.E. Dr Siswo Pramono LL.M, Indonesian Ambassador to Australia

Our Publications and Analysis



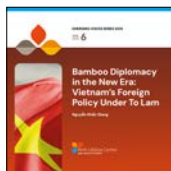
Overcoming invisible barriers in the Australia–Indonesia relationship

by Jenny Winata



Pragmatism and ambition: Indonesia’s foreign policy under Prabowo

by Dr Pia Dannhauer



Bamboo Diplomacy in the New Era: Vietnam’s Foreign Policy Under To Lam

by Nguyen Khac Giang



ASEAN’s many challenges in Myanmar

by Dr Pia Dannhauer



Indo–Pacific Explainer: The South China Sea conflict



Indo–Pacific Explainer: Southeast Asia

South Asia

South Asia is a region of enormous diversity, and one that matters to Australia. As the world’s most populous country, India of course has a key role to play as a security and economic partner for the region, and building India literacy remains a priority for the Centre.

In 2025, we have continued to foster conversations about India’s global role, through attendance at high-level workshops and conferences like the Raisina Dialogue and the Australia–India Institute’s Fiji Dialogue, as well as the development of online education courses, the Knowledge Hub, and publications examining India’s engagement in the Indian Ocean and the Pacific.

Democratic trends in South Asia featured heavily in the Centre’s Indo–Pacific Watch series – bite-sized explainers on our social media channels that seek to help our busy community understand the region. From protests and leadership changes in Nepal, to the scheduling of democratic elections in Bangladesh, and the thawing of relations between India and China, this is a political landscape that is changing rapidly.

With India set to be the world’s third-largest economy by 2030, trade and investment relationships were also a major focus for our work.

A key milestone in this effort was the Centre’s inaugural First Nations Business Mission to India, delivered in partnership with the Chamber of Commerce and Industry of Western Australia and supported by the Department of Foreign Affairs and Trade. This historic delegation brought eight Western Australian Aboriginal businesses to Mumbai, New Delhi, and Kolkata to explore opportunities in India’s mining and renewable energy sectors, resulting in several participants actively pursuing new commercial partnerships.





Inaugural First Nations Business Mission to India



South Asia

Content and Activities

2 
Events

1 
Business mission

20  Publications and analysis on South Asia

30  External engagement activities

17  Expert briefings

Our Events

Roundtable discussion with H.E. Philip Green OAM, Australian High Commissioner to India

Public event: First Nations business ties with India, in cooperation with the Chamber of Commerce and Industry Western Australia (CCIWA)

Inaugural First Nations Business Mission to India

Our Publications and Analysis



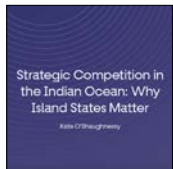
Reimagining India-Australia Ties Through Indigenous Eyes

by Sanchari Ghosh



First Nations trade and investment missions – getting the fundamentals right

by Sarah Leary



Strategic competition in the Indian Ocean: why island states matter

by Dr Kate O'Shaughnessy



Forging innovation partnerships: Australia-India cooperation for climate development and security in the Pacific

by Ambika Vishwanath



India's battle over disinformation in the Indian Ocean

by Dr Kate O'Shaughnessy



Why is the Australia-India relationship important?

by H.E. Philip Green OAM



How Australia and India can collaborate in the western Indian Ocean

by Dr Kate O'Shaughnessy

Northeast Asia

As the economic heart of the Indo-Pacific, Northeast Asia is closely tied to Australia’s interests and prosperity. It’s home to three of Australia’s top five trading partners – China, Japan, and South Korea – as well as some of Australia’s most trusted bilateral partners. Northeast Asia is also integral to Western Australia’s resources industry and will only grow in importance in coming years.

But 2025 also brought sharper strategic uncertainty. Tensions around Taiwan and North Korea continued to keep the region on edge, and domestic instability rocked Australia’s partners. In South Korea, fallout from a shock martial law declaration in December 2024 sparked months of political turmoil. And in Japan, voter confidence was at an all-time low leading to yet another change in leadership, the country’s third in less than five years. Meanwhile, China’s trade war with the US dominated global headlines, as the US under President Trump intensified the two superpowers’ ongoing competition. Amid this shifting political landscape, Northeast Asia remains central to Australia’s foreign policy.

In March 2025, the Centre convened its eighth annual Japan Symposium in partnership with the Japanese Consulate in Perth. Focused on Australia and Japan’s advanced manufacturing cooperation in the defence and resources sectors, the event brought together 101 attendees, including 26 experts who convened for a full-day workshop to highlight bilateral opportunities. 2025 also saw Perth host the annual Australia-Japan Business Cooperation Committee Conference, during which the Centre welcomed 61 delegates for a site visit to the Australian Marine Complex and discussion on Australia-Japan defence industry cooperation.

The Centre also provided 60 Northeast Asia-focused expert briefings in Australia, Japan, and South Korea, published commentary and analysis on South Korean economic security, Chinese technology exports, and Australia-Japan advanced manufacturing cooperation, and launched its latest masterclass on the Australia-South Korea relationship.





Public event: 2025 Japan Symposium: Towards an Australia–Japan partnership in advanced manufacturing




Northeast Asia

Content and Activities

8 
Events

30  Publications and analysis
on Northeast Asia

55  External
engagement
activities

60  Expert briefings

Our Events

Roundtable discussion with H.E. Jeff Robinson, Australian Ambassador to the Republic of Korea

Roundtable discussion with H.E. Scott Dewar, Australia’s Ambassador to China

The Australia–Japan defence industry partnership: briefing and site visit to the Australian Marine Complex

Roundtable discussion with Mr Akihisa Nagashima, Special Advisor (National Security) to the Prime Minister of Japan and Member of the House of Representatives in the Japanese Diet

Dinner and Dialogue: 2025 Japan Symposium: Towards an Australia–Japan partnership in advanced manufacturing

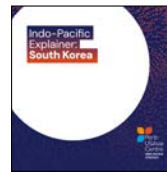
Public event: 2025 Japan Symposium: Towards an Australia–Japan partnership in advanced manufacturing

Dialogue with the ASAN Institute for Policy Studies: Australia–Korea cooperation in the Indo–Pacific

Our Publications and Analysis



Japan Symposium 2025 dialogue outcomes: Towards an Australia–Japan partnership in advanced manufacturing

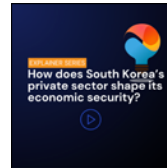


Indo–Pacific Explainer: South Korea



South Korea’s economic security agenda and the influence of the private sector

by Aaron Magunna



How does South Korea’s private sector shape its economic security?

by Aaron Magunna



Surveillance for sale: China’s authoritarian tech exports

by Hugo Welborn

United States

The US is one of Australia’s most important partners. It is Australia’s largest foreign direct investor and an indispensable security partner. Both countries also share a common vision for a stable Indo-Pacific—a region now facing growing tensions and uncertainty. From the road ahead for AUKUS to intensified cooperation on critical minerals supply chains, the Australia-US relationship has never been more important. At the same time, the alliance confronts uncertainties arising from hardening strategic competition in the Indo-Pacific as well as US internal dynamics.

In 2025, the Centre’s program focused particularly on unpacking the dynamics of Trump 2.0, including the administration’s approach to trade and tariffs, its perspectives on the Indo-Pacific and AUKUS, and the intensifying competition with China. It also continued to work closely with the US Consulate General in Perth and the US Embassy in Canberra to bring a wide range of US officials, scholars, and practitioners to Western Australian audiences.

Looking ahead to 2026, we are excited to continue this dynamic program of events and analysis, as the world continues to navigate what the current US administration means for the international system and the region.





Public event: Trends and opportunities for Australia–US business with Steven Marshall, President of the American Australian Association




United States

Content and Activities

7 
Events

24  Publications and analysis on
Australia's partnership with
the US in the Indo-Pacific

21  External
engagement
activities

27  Expert
briefings

Our Events

Public event and Dinner reception: Trends and opportunities for Australia–US business with Steven Marshall, President of the American Australian Association

Roundtable discussion with Captain Kevin Quarderer and Captain Josh Fagan, the outgoing and incoming US Naval Attachés to Australia

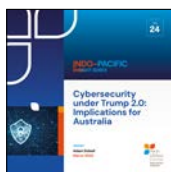
Public event: US priorities and WA opportunities, with Matthew D. Steinhelfer, Senior AUKUS Advisor, US Department of State

Roundtable discussion with Adjunct Professor Jeffrey F. Collins, PhD, LLB, Senior Policy Analyst, Canadian Department of National Defence’s Director-General – Material Systems and Supply Chain team

Public event: AUKUS: The Road Ahead for Western Australia with the Honourable Paul Papalia CSC MLA, WA’s Minister for Defence Industry, and Abraham Denmark, Partner at the Asia Group

Roundtable discussion with Evan Feigenbaum, Vice President for Studies at the Carnegie Endowment for International Peace, and Courtney Stewart, Senior Managing Consultant at OCRT in Canberra

Our Publications and Analysis



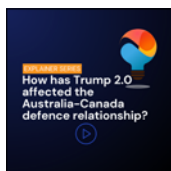
Cybersecurity under Trump 2.0: Implications for Australia

by Adam Dobell



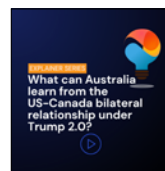
How has Trump 2.0 affected how Canada sees the Indo-Pacific?

by Dr Jeffrey F. Collins



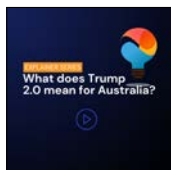
How has Trump 2.0 affected the Australia–Canada defence relationship?

by Dr Jeffrey F. Collins



What can Australia learn from the US–Canada bilateral relationship under Trump 2.0?

by Dr Jeffrey F. Collins



What does Trump 2.0 mean for Australia?

by Evan A. Feigenbaum



What does Trump 2.0 mean for the Indo-Pacific?

by Evan A. Feigenbaum



Public event: Trends and opportunities for Australia-US business with Steven Marshall, President of the American Australian Association

Educating Our Community

The Perth USAsia Centre’s education opportunities strengthen and expand cross-disciplinary Indo-Pacific expertise.

Our education activities are underpinned by three priorities:

1. **LEAD** the development of ideas for the future
2. Serve as a platform of ideas, knowledge and impact through **COLLABORATION**
3. Build a **COMMUNITY** by embracing knowledge sharing

These activities span an internship program, the Emerging Leaders Network, an online Knowledge Hub featuring curated video and written content, and a suite of flexible online courses designed for diverse learners.

Internship Program

The Centre’s Internship Program in 2025 continued to offer a prestigious and high-quality experience for university students and recent graduates. The program is designed for individuals with a passion for international relations, communications, economics, business and trade, Asian studies, and international law. Interns gain valuable work experience in a dynamic environment focused on public policy research, stakeholder engagement, events, and digital media.

Interns work alongside leading policy experts, researchers, and communications professionals, contributing to the Centre’s strategic objectives. The program is structured into two main intakes: Semester 1 (March to May) and Semester 2 (July to October), each lasting 12 weeks. Although the program is generally not for credit, interns may receive academic credit where appropriate arrangements are in place. Upon completion, interns receive a professional reference and a letter of recommendation.



Emerging Leaders Network

In 2025, the Centre launched its Emerging Leaders Network, for Perth-based students and young professionals (aged 18–35), interested or involved in international relations, geopolitics, or diplomacy. With 110 members already signed up, the Network is firmly focused on elevating young people’s voices on some of the most critical issues facing the Indo-Pacific and fostering the next generation of foreign policy leaders.

Knowledge Hub

The Knowledge Hub, located on the Perth USAsia Centre’s website, serves as a central repository for video and written educational resources. In 2025, it continued to support the Centre’s mission by providing access to a wide range of materials on topics such as trade and investment, economic diplomacy, international policy, and diplomatic tradecraft. The Knowledge Hub is designed to facilitate learning and development for students, professionals, and the general public.

Online Courses

In 2025, the Centre expanded its range of online courses to further its commitment to advancing Australia’s engagement and partnerships in the Indo-Pacific region. Its offerings – including Microcredential, Masterclass, and Sprintclass courses – are developed and delivered by its team of experts and can be completed 100 per cent online, giving learners the flexibility to study at their own pace from any location. To date, more than 560 students and professionals have completed the courses, with growth expected as new courses are added.



Educating Our Community

Activities



6 students and recent graduates participated in our Internship Program



110 students and young professionals joined our Emerging Leaders Network



560+ students and professionals have enrolled in our online courses to date



Officially endorsed by the Western Australia School Curriculum and Standards Authority to provide microcredentials for high school students



31 Explainers (24 videos and 7 pieces of written content) published through our online Knowledge Hub



3 new online courses developed:

- International Relations: Australia and the Indo-Pacific (microcredential for high school students)
- The Australia–South Korea Relationship: A Masterclass
- Understanding Australia’s International Outlook: A Sprintclass for the Global Community



Early-career professionals observing a roundtable discussion

Financial Summary

for the year ended 31 December 2025

Perth USAsia Centre Limited

ACN: 164 086 882

ABN: 23 164 086 882

INCOME STATEMENT	2025 (\$)	2024 (\$)
Total revenue and income	5,791,611	3,367,712
Total expenses	(3,824,235)	(3,610,453)
OPERATING RESULT	1,967,376	(242,741)

FINANCIAL POSITION	2025 (\$)	2024 (\$)
Total assets	5,989,707	1,749,008
Total liabilities	(2,808,823)	(535,500)
NET ASSETS	3,180,884	1,213,508

Auditor's Report

My independence and quality management relating to the report on financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Code of Financial Reports and Other Assurance Engagements*, the Office of the Auditor General has implemented quality management including internal control systems and ethical requirements, to ensure compliance with the requirements.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I did not receive the other information prior to the audit and if I conclude that there is a material misstatement, I will communicate the matter to the directors. If the misstated information is not material, I will not issue an amended report.

ACNC Act, which has been given to the directors as at the time of the audit.

Audited financial report

The audited financial report of ASIA Centre Limited for the year ended 31 December 2025 is available on the Company's website. The auditor's report refers to the audited financial report on any other website. If users of the financial report are accessing the financial report on a website, they are advised to ensure that the version obtained in the website version is the most current version.



Auditor General

INDEPENDENT AUDITOR'S REPORT 2025

To the Directors of Perth USAsia Centre Limited

Opinion

I have audited the financial report of Perth USAsia Centre Limited (the Company), which comprises:

- the statement of financial position as at 31 December 2025, the income statement, statement of changes in equity and statement of cash flows for the year then ended
- notes comprising a summary of material accounting policies and other explanatory information
- the directors' declaration.

In my opinion, the accompanying financial report of the Company is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012 (ACNC Act)*, including:

- giving a true and fair view of the Company's financial position as at 31 December 2025 and of its financial performance for the year then ended
- complying with Australian Accounting Standards and Division 60 of the Australian Charities and Not-for-profits Commission Regulations 2022.

Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section of my report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter - Basis of accounting

The financial report has been prepared for the purpose of fulfilling the Company's financial reporting responsibilities for the purpose of the ACNC Act. As a result, the financial report may not be suitable for another purpose. My opinion is not modified in respect of this matter.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 December 2025, but does not include the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

Acknowledgements

We would like to acknowledge the following collaborative partners who we worked alongside in 2026 enabling us to deliver our impressive and rigorous programming schedule.

Adelaide University

American Australian Association

American Chamber of Commerce

Apex Sentinel

Ashurst

Asia Group

Asia Society

Asialink

Asia-Pacific Development, Diplomacy, & Defence Dialogue

Austal

Australasian Institute of Mining and Metallurgy

Australia China Business Council WA

Australia India Institute

Australia-Indonesia Institute

Australia-Indonesia Youth Association

Australia-Japan Business Co-operation Committee

Australia-Korea Business Council

Australia-Korea Foundation

Australian American Association

Australian Automation and Robotics Precinct

Australian Broadcasting Corporation

Australian Centre for International Trade and Investment

Australian Government

Australian Government – Australian Consulate-General Mumbai

Australian Government – Australian High Commission in India

Australian Government – Australian Trade and Investment Commission

Australian Government – Department of Defence

Australian Government – Department of Foreign Affairs and Trade

Australian Government – Office of National Intelligence

Australian Government – The Treasury

Australian Government – Commonwealth Scientific and Industrial Research Organisation

Australian Industry Group

Australian Institute of Energy

Australian Institute of International Affairs

Australian Marine Complex

Australian National University – National Security College

Australian Strategic Policy Institute

Australian Submarine Agency

Babcock Australasia

Belgrade University

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British Chamber of Commerce

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Business News

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Chamber of Commerce and Industry Western Australia

Chosun Ilbo

City of Perth

City of Rockingham

Channel News Asia

Committee for Economic Development of Australia

Committee for Perth

Confederation of Indian Industry

Consulate General of the People’s Republic of China, Perth

Consulate-General of The Republic of Indonesia (WA)

Consulate General of Vietnam, Perth

Consulate of Italy, Perth

Consulate-General of Japan, Perth

Curtin International Relations Society

Curtin University

CUTS International

CyberCX

CyberWest Hub

Deakin Centre for Future Defence and National Security, Deakin University

Defence West

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Diplomatic Academy of Vietnam

East Asia Forum

Edith Cowan University

Electric Power Conversions Australia

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Euronews

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German Bundestag

German Institute for International and Security Affairs

Gilbert + Tobin

Global Policy Journal

Government of France

Government of Japan – Ministry of Foreign Affairs

Government of Madhya Pradesh – New and Renewable Energy Department

Government of the Republic of Korea – Ministry of Foreign Affairs

Government of the United Kingdom – Foreign Commonwealth and Development Office, Indo-Pacific Strategy team

Government of Western Australia

Government of Western Australia – Defence West

Government of Western Australia – Department of Energy and Economic Diversification

Government of Western Australia – Department of Premier and Cabinet

Government of Western Australia – Legislative Assembly

H&B Defence

Handelsblatt

HanRoy

Henderson Alliance

Indian Ocean Marine Research Centre

Indo-Australian Chamber of Commerce

Informa Connect

INPEX

Institute for World Economy of the Romanian Academy

International Democracy Union

Invest and Trade Western Australia

Invest India

ISEAS–Yusof Ishak Institute

Jadavpur University

Japan Institute of International Affairs

Japan–Australia Business Co-operation Committee

Jeju Forum for Peace & Prosperity

JERA

K&L Gates

Kawasaki Heavy Industries

Konrad Adenauer Stiftung

Korea Foundation

Korea Institute for Economic Policy

Korea Research and Engagement Centre

Korea–Australia Business Council

Kubernein Initiative

La Trobe Asia

London School of Economics Indonesian Society

Lowy Institute

Macdonald–Laurier Institute

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McCusker Centre for Citizenship

Meridian Global Foundation

MGM O'Connor

Mitsubishi Australia

Mitsubishi Heavy Industries

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Munich Security Conference

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National Foundation for Australia–China Relations

National Reconstruction Fund Corporation

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 Romanian Ministry of Foreign Affairs
 Row Labels
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 Salzburg Global
 Sasakawa Peace Foundation
 SBS - National Indigenous Television
 Sejong Institute
 Seven West Media
 Singapore Airlines
 Sky News
 South32
 Southern Cross University
 Taipei Economic and Cultural Office in Australia
 Tata Power Company Ltd
 Tata Steel Ltd
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 The Asan Institute for Policy Studies

The ASEAN-Australia Centre
 The Australia Today
 The Australian
 The Belgrade Centre for Security Policy
 The Hindu
 The Lowy Institute
 The University of Western Australia
 The University of Western Australia - School of Social Sciences
 The West Australian
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 University of Bucharest
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 UWA Defence and Security Institute
 Venable LLP
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 Western Australian Chinese Chamber of Commerce
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 Westpac
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 Women in Nuclear
 Woodside Energy



End of year networking event and launch of the Emerging Leaders Network



Inaugural First Nations Business Mission to India



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Register your details to stay connected and receive invites to our events in Perth and across the world, and regular updates about issues in the Indo-Pacific.

🖱️ perthusasia.edu.au

Become a corporate partner

We welcome enquiries from organisations who have an interest in the work we do. To discuss how the Perth USAsia Centre can be a platform for your business, to engage in the dialogue on geopolitical issues relevant to Western Australia and Australia's national interest, contact our team.

✉️ perthusasia@uwa.edu.au

Collaborate on an activity

The Centre frequently collaborates on our program of activities. Contact our program team to chat about how you can work with us.

✉️ perthusasia@uwa.edu.au

Attend an event

The Centre hosts events throughout the year to provide education, raise awareness, and build a strategic affairs community. It welcomes representatives from a wide range of sectors, both within Australia and internationally.

🖱️ perthusasia.edu.au/events

Engage with us online

Explore our website to learn more about our programs, events, and initiatives. Stay connected with us through our digital platforms or reach out to our team for further information.

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Learn With Us

Student engagement

The Centre offers a range of educational opportunities across all ages and sectors. To learn more about our teaching collaborations, school engagements, Knowledge Hub resources and attending our invite-only roundtables, please visit our website.

🖱 perthusasia.edu.au/education

Study geopolitics online

Learn about Australia's strategic and economic role in the world's most dynamic region with our online courses. The Centre offers a number of fully online learning opportunities:

- **Microcredential:** Fully online and accredited 8-week courses, including *'Australia and the Indo-Pacific: Understanding Our Strategic Connections to Asia'* (for professionals) and *'International Relations: Australia and the Indo-Pacific'* (for high school students).
- **Masterclasses:** On-demand, 6-hour courses providing concise, expert-led insights into key bilateral relationships, including *'The Australia-Indonesia Relationship: A Masterclass'* and *'The Australia-South Korea Relationship: A Masterclass'*.
- **Sprintclasses:** On-demand, 3-hour courses providing foundational knowledge on Australia's international outlook, including *'Understanding Australia's International Outlook: A Sprintclass for Indonesians'* and *'Understanding Australia's International Outlook: A Sprintclass for the Global Community'*.





Roundtable discussion with the Honourable Madeleine King MP, Minister for Resources and Minister for Northern Australia





Perth USAsia Centre
M265, 3rd Floor, Old Economics Building,
The University of Western Australia,
35 Stirling Highway, Crawley WA 6009, Australia

