













## OUR VISION

The vision of the Perth USAsia Centre is to become an influential institution recognised in Australia, across the Indo-Pacific region and the United States as contributing significantly to strategic thinking, policy development and strengthening relationships across a dynamic region.

#### **OUR MISSION**

The Perth USAsia Centre is a non-partisan, not-for-profit institution that promotes stronger relationships between Australia, the Indo-Pacific and the United States by contributing to strategic thinking, policy development and enhanced networks between government, the private sector and academia. The Perth USAsia Centre is also a conduit for greater communication and understanding across the Indo-Pacific region.

#### **OUR HISTORY**

Under the leadership of the Australian and Western Australian Governments and the American Australian Association (AAA), the Perth USAsia Centre was an initiative built on the successes of the United States Studies Centre at the University of Sydney (USSC), to develop a USSC related presence on the nation's West Coast in response to the growing strategic importance of Western Australia in the Indo-Pacific region.

On 13 November 2012, US Secretary of State, Hillary Rodham Clinton, launched the Perth USAsia Centre, as a globally significant research institution and leading think-tank on the Australia-Asia-US strategic and economic relationship. Being located at The University of Western Australia (UWA), the Centre is uniquely positioned to serve as a world class research and policy development hub encouraging a deeper Australian understanding of business, culture, history, politics and foreign policy in the Indo-Pacific and the US.

The Centre was formally established in June 2013 with the generous support of the Australian and Western Australian Governments, AAA and UWA.



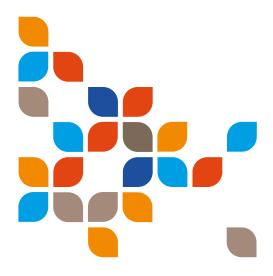


This is a wonderful opportunity for me to be here at The University of Western Australia ... to be part of helping to launch this Centre that will shape strategic thinking in this dynamic region.

- Hillary Clintor



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# An Overview of the Perth USAsia Centre



#### **ABOUT US**

The Perth USAsia Centre, located at The University of Western Australia, is a non-partisan, not-for-profit institution strengthening relationships and strategic thinking between Australia, the Indo-Pacific and the United States. The Centre is a leading think tank focusing on geo-political issues, policy development and building a strategic affairs community across government, business and academia. Since the Centre's inception, we have collaborated with over 30 partners to convene more than 400 events across 11 cities in seven countries, engaging a world class community network of more than 4,500 strategic thinkers and leaders.

In just over three years the Centre has successfully embedded itself as an influential thought leader, recognised in Perth, Australia and across the wider Indo-Pacific region for contributing significantly to strategic thinking, analysis and commentary on international relations across our dynamic region. The Centre has exceeded expectations in building a strategic affairs community in WA and has developed as a regional hub for Indo-Pacific thought leadership and international engagement. The Centre has advanced Australia's interests in both the region and, in collaboration with our sister Centre the United States Studies Centre (USSC) at the University of Sydney, with the United States.











## An Overview of the Perth USAsia Centre



#### **OUR PEOPLE**

#### **Board Members / Trustees**

The Honourable John Olsen, AO Chairman Appointed September 2013



The Honourable **Dr Elizabeth Constable Board Member** Appointed April 2014





**Board Member** 

Appointed June 2013

**Professor Paul Johnson** 



The Right Honourable Lisa Scaffidi **Board Member** Appointed April 2014



Mr Mark Baillie **Board Member** Appointed February 2016



**Professor Stephen Smith Board Member** Appointed February 2014



**Ms Deidre Willmott Board Member** Appointed April 2014



Professor Gordon Flake Board Member and CEO Appointed CEO Board Member April 2014 Appointed April 2016



**Professor Simon Jackman Board Member** 



The Honourable Kim Beazley, AC Board Member and Distinguished Fellow Appointed April 2016



## An Overview of the Perth USAsia Centre



#### **OUR PEOPLE**

#### **Employees**

**Professor Gordon Flake** CEO and Board Member Appointed CEO January 2014



**Madeleine King** Chief Operating Officer Ended April 2016





**Tracy Baker** Finance Manager Appointed December 2013

**Dr Lisa Cluett** Communications and **Outreach Director** Appointed August 2016



**Shelby Crookes Chief Operating Officer** Appointed May 2016



**Fiona Considine Events Manager** Appointed June 2014



**Kyle Springer** Program Manager Appointed June 2014





Appointed October 2013



Lisa Leitch Accounts Officer Appointed February 2016



**Courtney Pelkowitz** Research and Program **Assistant** Appointed February 2016



**Reggie Ramos** Research and Program Appointed December 2016



## An Overview of the Perth USAsia Centre



#### **OUR PEOPLE**

#### 2016 Fellows

His Excellency Dr Susilo Bambang Yudhoyono

Distinguished Fellow AFFILIATIONS: Sixth President of

the Republic of Indonesia EXPERTISE: Indonesian Statecraft, Politics, International Relations and International Security



The Honourable Kim Beazley, AC

Distinguished Fellow

AFFILIATIONS: Former Deputy Prime Minister, Leader of the Opposition and Ambassador to the United States EXPERTISE: Politics, US politics, Defence and Security







Mr Ian Satchwell Senior Fellow

AFFILIATIONS: Perth USAsia Centre EXPERTISE: Minerals, Energy, Trade and Development Policies and Indonesian **Energy Markets** 



AFFILIATIONS: Australian Industry and Defence Network EXPERTISE: Geopolitics, Military Affairs,

and Maritime Security



#### Ms Elena Douglas Research Fellow

AFFILIATIONS: Knowledge Society and UWA Business School

**EXPERTISE: Social and Economic Policy** 



AFFILIATIONS: Perth USAsia Centre

China's Relations with Japan, and China's Relations with the United States and Australia



#### **Mr Daniel Milford**

Research Fellow

AFFILIATIONS: Private Sector EXPERTISE: Military Affairs, Defence Policy, Capability Development and Naval Strategy







Dr Sarah Percy
Research Fellow
AFFILIATIONS: UWA and Oxford University's
Centre for International Studies
EXPERTISE: Unconventional Combatants,
Mercenaries, Private Military Companies
and Somali Piracy



Dr Greta Nabbs-Keller Research Fellow AFFILIATIONS: Dragonminster Consulting and Griffin University EXPERTISE: Indonesian Foreign Policy, Indonesian Defence Policy and Australia-Indonesia Relations



Mr Andrew Pickford
Research Fellow
AFFILIATIONS: Perth USAsia Centre
EXPERTISE: Electricity Utilities,
Commodity Trends and
Industry-Driven Applied Research







Peter Nicholls
Research Fellow
AFFILIATIONS: Country Director for
Mining Innovation – State of Play
EXPERTISE: India's Energy Sector,
Mining and Socio-Economic Issues in
Developing Countries





#### **OUR SUPPORTERS**

#### **Founding Funding Partners**





THE UNIVERSITY OF WESTERN **AUSTRALIA** 

**AMERICAN AUSTRALIAN ASSOCIATION LIMITED** 



**Australian Government** 

GOVERNMENT OF WESTERN AUSTRALIA

**AUSTRALIAN FEDERAL GOVERNMENT** 

**GOVERNMENT OF WESTERN AUSTRALIA** 

#### **Founding Corporate Partners**



**RIO TINTO** 

#### **Other Major Collaborative Partners**







THE UNITED STATES STUDIES **CENTRE** 

**IN THE ZONE** 

**G'DAY USA** 



## Governance

#### STRUCTURE AND MANAGEMENT



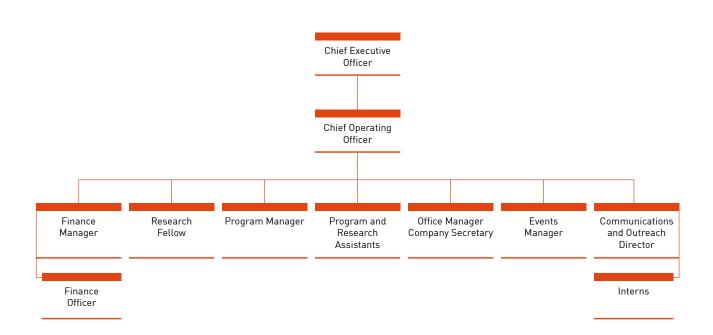


The Perth USAsia Centre Limited is an Australian public company, limited by guarantee. The Members of the Company are The University of Western Australia, the American Australian Association Limited and the United States Studies Centre. The Perth USAsia Centre Limited commenced operations in June 2013.

The Board of Directors monitor the Company's overall performance and its implementation of the Annual Business Plan (approved at the December Board meeting each year), which includes the Annual Budget and Operating Plan. The Business Plan is developed by the CEO with the contribution of Centre

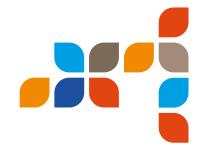
staff and follows the 2015 – 2019 Strategic Plan approved by the Board in March 2015. In addition the Centre has an Audit, Risk and Remuneration Committee which advises and assists the Board in the effective discharge of its responsibilities under Corporations Law and other applicable legislation at Federal and State level for financial reporting, internal control structures, risk management and internal and external audit functions.

The Perth USAsia Centre is registered with the Australian Charities and Not-for-profits Commission (ACNC).





#### Governance



#### CHAIRPERSON'S REPORT

Entering in to my second year as Chair of the Perth USAsia Centre (Centre), I note that in only its fourth full year of operations the Centre has already

established itself as a nationally significant leader in strengthening understanding of and relations between Australia, the Indo-Pacific and the United States.

At this time of significant change in global politics, especially within the Indo-Pacific region, there is more than ever a need for a shared understanding of how these changes and developments will affect Australia's national and regional interest. The Centre remains focused

on fostering relationships, cultivating strategic thinking and educating the community on geo-political issues.

Following recent changes at The University of Western Australia (UWA), former Vice-Chancellor Professor Paul Johnson stepped down from the Board in February of this year. On behalf of the Board I would like to express our gratitude to Professor Johnson for his support, insight and contribution to the establishment and success of the Centre. Professor Johnson embraced the concept of the Centre and has been an influential and integral leader. I would like to take this opportunity to formally welcome newly appointed Vice-Chancellor, Professor Dawn Freshwater to the Board. We look forward to the Vice-Chancellor's active contribution towards the Centre's development and growth, and continuation of our collaborative relationship with UWA.

Turning to the financial performance and stability of the not for profit Centre, I acknowledge the generous support of the Federal and Western



The Honourable John Olsen, AO

Australian Governments, UWA, the American Australian Association (AAA) and Rio Tinto. As the Centre's initial host funding agreement will expire at the end of 2017 we are, together with the United States Studies Centre (USSC), in discussions with Federal and State governments seeking a further tranche of base funding.

In 2016 the AAA commissioned an independent evaluation of the Centre and USSC in accordance with the Federal Funding Agreement. The report was prepared by Mr Peter Varghese AO, Chancellor of the University of Queensland and former Secretary of the Department of Foreign Affairs and Trade (DFAT) and Mr David Ritchie, former senior officer of DFAT and Ambassador to France. I am very pleased to report that the Report highlights the success achieved by both USSC and the Centre over the funding period.

Through the leadership of the Board, CEO and the continued commitment of staff at the Centre, the initiatives that are underway will ensure the Centre

is the pre-eminent resource in WA on foreign policy, security and business as they relate to the Australia-Asia-US strategic and economic triangle.

As a Board, we acknowledge the importance of engaging with the broader community and being a platform to facilitate strategic dialogue. The Board is committed to leading an organisation where educating and informing the community is a key priority.

On behalf of the Board, I would like to take this opportunity to thank

our people, our supporters and the community for their continued support and interest as we continue to navigate, educate and understand the unique geo-political environment we find ourselves in.

John Olsen Chairman MARCH 2017



#### Governance

#### **CEO'S REPORT**

Despite the unpredictable and unprecedented turn of events that unfolded in the global political arena, we at the Perth USAsia Centre (Centre) have numerous reasons to celebrate 2016.

We began the year with the challenging aim of continuing our accomplished performance in outreach activities, seeking to further develop the Perth based network and expanding our extensive links into the region through the delivery of an expansive program of highquality events.

#### 2016 Event Highlights:

- Convened 130 Events
- With over 30 Collaborative Partners
- Held across 10 Cities in six Countries
- To a collective audience of approx. 5,000
- Held "ITZ Feeding the Zone" in Jakarta
- Published ARN ARAP Survey findings

The extent, reach and vibrancy of our programs continued to grow, and 2016, included many important achievements. Our high-performing staff delivered an increase in the number of events to 130 (in 2016) from 100 (in 2015). The number of stakeholders engaged via our subscriber list increased by nearly 1,000 over the year. This year also marked the first time 'In The Zone (ITZ)' was held internationally as The University of Western Australia's (UWA) premier forum on questions of regional significance. By collaborating with Foreign Policy Community Indonesia, the Centre was able to co-host this landmark event in the heart of the Indo-Pacific, Jakarta. By all accounts it was the biggest and best ITZ conference held to date.

Together with our international partners in the Asian Research Network, including the United States Studies Centre (USSC) at Sydney University, the results of the Survey on America's Role in the Asia Pacific were published. The survey considered a wide range of issues including: security and defence; US-China relations; foreign policy; soft power instruments and regional issues. The Centre held a number of events to discuss the thought provoking results.

2016 also saw the Centre conduct the second Indo-Pacific Executive Education Program for a targeted cohort of Perth based leaders. We also had the honour of hosting Mr Richard Fontaine, the President of the Center for a New American Security (CNAS) as part of the Alliance 21 Fellowship established with the support of the United States Department of State, USSC and the Centre.

A particular highlight of 2016 was the continued success of the Ambassadors' Dialogue series featuring senior Australian diplomats and their foreign counterparts. With their extensive experience in the Indo-Pacific, guest speakers drew impressive and significant audiences at private roundtable and public lectures to discuss the challenges and opportunities in the region. The Ambassadors' Dialogue has been successful in raising awareness across all sectors of Perth and contributing to the greater understanding among the ambassadorial and diplomatic community of the strategic location and importance of Perth in the Indo-Pacific.

Although we are a small team, we retain a commitment to our employees, promoting team work and team spirit always with the certainty that they are our most valuable resource. In the past year we have seen both senior management and staff renewal, bringing an added depth of experience and diversity to our business We said goodbye to founding Chief Operating Officer (COO) Madeleine King who was instrumental in the creation, development and success of the Centre. I would like to take this opportunity to thank Madeleine for her vision, dedication and leadership in establishing the Centre and creating a framework within which the Centre could thrive and develop. We very much support and look forward to watching Madeleine's career in Federal Parliament. With the departure of Madeleine I welcome our two most recent senior appointments, Shelby Crookes as Chief Operating Officer and Dr Lisa Cluett, Communications and Outreach Director.

2017 will start to see the end of some of our initial supporting arrangements. A primary focus for this year will therefore be to continue on the work



**Professor Gordon Flake** 

already being done to renegotiate the generous agreements we have with the Federal and WA State Governments and UWA. However, to function as an institution we need substantial community support, not only from the academic and student communities here on campus, but also from leaders in the broader political, civic and business communities. Despite having secured support from the WA global resources sector through Rio Tinto, we will be actively embarking on a private sector fundraising campaign in 2017.

As part of our values and objectives we will continue to foster a culture of relationship building and strategic thinking by providing multiple platforms to communicate insights and analysis that our stakeholders need to keep informed. I am confident that 2017 will be a milestone year for our Centre on this front, and we will put WA on the map as a place to "roll up your sleeves" for meaningful, serious policy discussion.

After this year of great accomplishments, I express my gratitude and acknowledge all those who contribute to the Centre's performance: Board of Directors, the Federal and State Governments, UWA, the American Australian Association. Rio Tinto, collaborative partners, the broader community and, especially, the team of hugely valuable employees at the Centre.

Gordon Flake CFO

MARCH 2017





The Centre's program of events is the core of the Centre's operations and is the primary platform by which the Centre delivers its agenda. The Centre's agenda is designed to support the following regional topics of importance.

# Indo-Pacific Strategy



Perth sits in a unique position at the fulcrum of the Indo-Pacific region. Recognising Perth as the gateway to the Indian Ocean, the Centre will continue to leverage the geopolitical position and economic significance of Western Australia, shaping strategic thinking and encouraging stronger relationships within the dynamic Indo-Pacific region.

## Australia-Asia-US Strategic Triangle



It is impossible to understand Australia-US relations without understanding the shared concerns and interests in the Indo-Pacific region which drive the increasing integration of our economies, militaries and intelligence communities. Likewise, Australia-US ties and cooperation on a full spectrum of issues, underpin Australia's relations in the region. Following the 2016 election of President Trump in the United States. it is more important than ever for Australia to understand and shape these trilateral relationships.

# Education and Outreach



Programs which focus on issues relating to the region raising awareness of Australia's unique and strategically important position in the Indo-Pacific region by innovatively engaging with students and the broader community.

In 2016, the Centre further increased its outreach into the community and conducted an expansive program of 130 events, held across 10 cities in six countries. The Centre continued to publish thought leadership pieces and provided a forum for emerging voices in Indo-Pacific discussion.

The events were a dynamic combination of public forums, open panels, academic workshops, seminars, private luncheons, breakfasts, roundtable leadership discussions and a business and political leaders' summit held in conjunction with UWA. With the extensive number and variation of events, the Centre has successfully built upon its presence in Perth, promoting its vision and mission to a wider audience.



#### 2016 Publications

AUTHOR:

#### Gordon Flake, Simon Jackman

PUBLICATION NAME:

The Asian Research Network: Survey on America's Role in the Asia-Pacific

PUBLISHED IN COLLABORATION WITH:

The United States Studies Centre, The Asahi Shimbun, The Asan Institute for Policy Studies, Centre for Strategic and International Studies, Shanghai Institutes for International Studies

LINK

http://perthusasia.edu.au/our-work/the-asian-research-network-survey-on-america-s-ro

AUTHOR:

#### **Andrew Pickford**

PUBLICATION NAME:

Energy Security in the Indo-Pacific Region Challenges and Outlook

LINK-

http://perthusasia.edu.au/our-work/energy-security-in-the-indo-pacific-region-challe

AUTHOR:

#### **Jeffrey Wilson**

PUBLICATION NAME:

The Changing Architecture of the Asia-Pacific trading system: Implications for the Indonesia-Australia Comprehensive Economic IA-BPG Submission by Dr Jeffrey Wilson - Briefing Paper for the Australia-Indonesia Business Partnership Group (IA-BPG)

LINK

http://perthusasia.edu.au/our-work/the-changing-architecture-of-the-asia-pacific-trad

AUTHOR:

#### **Jeffrey Wilson**

PUBLICATION NAME:

Can the Trans-Pacific Partnership Multilateralise the 'Noodle Bowl' of Asia-Pacific Trade Agreements

LINK

http://perthusasia.edu.au/our-work/can-the-trans-pacific-partnership-multilateralise

AUTHOR:

#### **David Kennedy**

PUBLICATION NAME:

Horizon - Feeding Asia: Innovation in Indo-Pacific Agriculture

PUBLISHED IN COLLABORATION WITH:

Knowledge Society, In The Zone, The University of Western Australia

LINK:

http://perthusasia.edu.au/our-work/horizon-feeding-asia-innovation-in-indo-pacific

AUTHOR:

#### **Perth USAsia Centre**

PUBLICATION NAME:

In The Zone - Feeding the Zone: International Cooperation, Innovation and Investment in Indo-Pacific Agriculture

Hard copy brochure only

AUTHOR:

#### **Perth USAsia Centre**

PUBLICATION NAME:

In The Zone - Feeding the Zone: Program Brochure

PUBLISHED IN COLLABORATION WITH:

Foreign Policy Community of Indonesia

Hard copy brochure only

AUTHOR:

#### Ian Satchwell, Jim Redden

PUBLICATION NAME:

Sharing the Benefits: Enhancing Australia's Global Leadership in the Mining Value Chain

PUBLISHED IN COLLABORATION WITH:

Centre for Exploration Targeting

LINK

http://www.cet.edu.au/knowledge-base/publications/133506\_sharing-the-benefits-report

AUTHOR:

#### **Jeffrey Wilson**

PUBLICATION NAME:

Submission to Senate Standing Committee on Foreign Affairs, Defence and Trade References Inquiry on the Trans-Pacific Partnership Agreement

Hard copy brochure only





Garnered over

collaborative partners, with a program of events held across

10 cities in 6 countries utilising 40 different venues



Over 20 podcast episodes have been produced to date with over **3.000** listeners

Activated a vigorous public outreach program convening over 130 events to a collective audience of over 4.500

Hosting world leaders, including the Centre's Distinguished Fellow and former Indonesian President Susilo Bambang Yudhoyono, ambassadors and high commissioners

Published high impact policy reports on a range of globally relevant issues



2016

**Program Activity Highlights** 



Engaged a world class community network of over **5.000** strategic thinkers and leaders

Commenced a prestigious internship program during 2<sup>nd</sup> Semester with five intake periods established for 2017





Held the high profile In the Zone Conference (ITZ) overseas for the first time - in Jakarta. Indonesia

Collaborated with USSC on

The Alliance 21 Project



Managed a vibrant Study Abroad program, that has recruited over 180 WA based students to travel to the United States since 2013

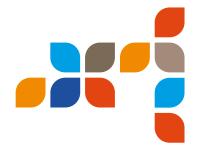


Embarked on the first teaching collaboration with USSC and UWA



Continued to lead a series of initiatives of direct relevance to WA including the Energy Security Program which has increased work on WA's defence industry





## **Indo-Pacific Strategy**

Leveraging off the geopolitical position and economic significance of Western Australia, the Indo-Pacific Strategy Program shapes strategic thinking and encourages stronger relationships within the dynamic Indo-Pacific region.



#### 2016 PROGRAM

#### 2016 OUTPUT

## ITZ 2016 in Indonesia: Feeding the Zone

A strategic forum for business, policymakers, and researchers to grapple with the great economic and strategic transformations occurring in the countries encompassed by the time zone shared with Perth, WA.



#### Worked in partnership with UWA and the Foreign Policy Community Indonesia (FPCI) to deliver the biggest ITZ conference held to date in lakarta

- Approximate audience of 1,000, with a delegation of 100 VIPs, featuring Centre Distinguished Fellow and former Indonesian President Susilo Bambang Yudhoyono (SBY)
- Addressed the food production problem that is accompanying the rise of the middle-class in Asia and their changing food consumption habits
- Examined how government and international policy, research and innovation, and private investment can be harnessed to transform the agriculture sector in the Indo-Pacific region
- Launch of the first, in what will be a series, of at least five "Horizon" reports focused on issues of shared concern in the region
- Pull-out section and follow-on articles in The Australian
- CNN interviews
- Articles in Indonesia's largest online newspaper Detik 12 million daily readers
- A front page article in Rakyat Merdeka one of Indonesia's largest tabloids
- SBY tweeted pictures and commentary to his 8.9 million followers
- SBY posted pictures and commentary on his Facebook page with 5.5 million "friends" with more than 14,600 "likes" on his post
- Perth USAsia Centre tweets made 33,000 impressions and the hashtag #ITZ 2016 reached nearly 450,000 accounts
- Held a Public Panel discussion at UWA with Academics who presented in Jakarta, providing the Perth Community an opportunity to share in the insights and knowledge gained from ITZ Jakarta

#### **Indonesia Relations**

The Centre recognises the importance of Indonesia to Australia and these programs focus on Indonesia's domestic and international affairs and bilateral relations with Australia.

- Held a number of events promoting awareness of domestic political and social trends within Indonesia that affect international affairs in the Indo-Pacific region, including a private roundtable with Jakarta-based terrorism expert Sidney Jones
- May and July engaged closely in deliberations on two key trade agreements for Australia – the Regional Comprehensive Economic Partnership (RCEP) and Indonesia-Australia Comprehensive Economic Partnership Agreement (IA-CEPA)
- Hosted a dinner for Indonesian and Australian government personnel involved in RCEP and the IA-CEPA negotiations, plus Indonesian and Australian business representatives
- Provided input to discussions of the Indonesia-Australia Business
   Partnership Group (IA-BPG), assisting in the preparation of a detailed position paper presented to Trade Ministers in early August
- The ITZ conference held in Jakarta in May included extensive discussion on opportunities for cooperation in agriculture and food supply chains





#### **Indo-Pacific Strategy**



2016 PROGRAM

#### 2016 OUTPUT

## **Indonesia Relations** *Continued*

- Institutional roundtable held in Perth in June provided input to two submissions to the IA-CEPA process
- Held a roundtable with Ambassador to Indonesia, HE Paul Grigson
- Senior Research Fellows led preparations of a detailed submission from the Australia-Indonesia Business Council to the IA-CEPA
- Research Fellows made a submission to IA-CEPA discussions
- Invited Distinguished Fellow, HE Dr SB Yudhoyono to Perth which will occur in 2017

#### **MIKTA**

Following on from the 2014 "Smart Power" edition which focused specifically on the informal grouping of countries known as MIKTA (Mexico, Indonesia, Korea, Turkey and Australia), the Centre continues to conduct research on MIKTA as a tool for Australian Foreign Policy.

- Prof. Xu Wang joined the Centre as a resident Visiting Research Fellow from China's Yantai University
- MIKTA related discussions held in Seoul, Washington D.C, and Jakarta
- Meetings held with the MIKTA branch of the Department of Foreign Affairs and Trade in Canberra during August
- Report in collaboration with Prof. Xu Wang for the Korean Foreign Ministry published in January 2017

#### **China Matters**

Realistic and nuanced discussion of China among Australian business, government and security establishments. The goals are to expand awareness and understanding; inform public and elite opinions; recommend solid policy on the complexities, opportunities, and challenges of Australia's relationship with China.

- In September the Centre hosted the fourth National Meeting of China Matters
- This was the first time the CEO level national meeting was held in Western Australia
- In June hosted two lead up events with Founder and Director Linda Jakobson and another in September, discussing Chinese Investment and Australia-China relations





#### **Indo-Pacific Strategy**



2016 PROGRAM

2016 OUTPUT

## **Energy Security Program**

A program that recognises that with rapid changes in energy demand and consumption patterns in the Indo-Pacific, energy security is a significant policy issue for Australia and the region.

 Hosted five highly engaging roundtable discussions and published two Energy Security publications (two still being produced) resulting from the dialogue that took place

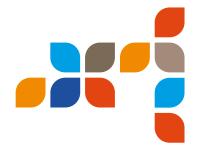
## Ambassadors' Dialogue

Events raising awareness in the Perth community, contributing to a greater understanding of the strategic location and importance of Perth in the region.

 This series attracts both Australian Senior Diplomats representing Australia in the Indo-Pacific and the United States, and Senior Diplomats from Indo-Pacific nations and the United States that represent their countries in Canberra

Event	Guest
Breakfast with Australian	Mr John Langtry
Ambassador to Mongolia	Australian Ambassador to Mongolia
"How to upgrade the relationship between Australia and the Republic of Korea"	His Excellency Bong-hyun Kim Ambassador of the Republic of Korea to Australia
"Japan-Australia Relations"	His Excellency Sumio Kusaka Ambassador Extraordinary and Plenipotentiary to Australia
"The Relationship between Australia and the Republic of Korea"	Mr Bill Paterson PSM Australian Ambassador to the Republic of Korea
"India-Australia Relations: A new	His Excellency Navdeep Suri
Momentum"	High Commissioner of India to Australia
"India-Australia Ties: Insights from a	His Excellency Navdeep Suri
Diplomat's Diary"	High Commissioner of India to Australia
Private Roundtable with	Mr Philip Green
Mr Philip Green	High Commissioner to Singapore





## Australia-Asia-US Strategic Triangle

Programs that concern Australia-Asia-US relations and seek to promote an understanding of the role the United States plays in upholding security and economic norms in the Indo-Pacific region, as well as the importance of the Indo-Pacific to Australia-US relations.



2016 PROGRAM

#### 2016 OUTPUT

## Alliance 21 Fellowship

A multi-disciplinary examination of Australia's relationship with the United States across a wide range of policy domains, but focused on Australia's defence relationship with the United States.

- Collaborated with USSC to identify the first Alliance 21 Fellow for 2016
   Mr Richard Fontaine the President of the Center for a New American Security (CNAS)
- Richard Fontaine spent a week at the Centre conducting research, heavily engaging in a number of outreach activities and hosted three security and defence events with leaders in the WA Community

#### Research Network on America's Role in the Asia Pacific (ARAP)

A multi-year public-private research initiative examining the Australia–US relationship and the challenges and opportunities ahead as it evolves in a changing Asia.

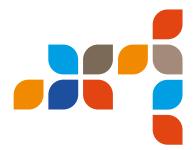
- Worked with regional partners to form the Asian Research Network;
  - > Perth USAsia Centre
  - > The United States Studies Centre
  - > Shanghai Institute for International Studies
  - > The Asan Institute for Policy Studies
  - > Asahi Shimbun, one of five national Japanese newspapers
  - > Centre for Strategic and International Studies, Jakarta
- In June the Network published the results of the survey conducted in October 2015, measuring the impact and influence of the United States in the region from an Asia-Pacific perspective, covering the following topics;
  - Security and defence
  - > US-China relations
  - Foreign policy
  - > Economics, trade and investment, energy and resources
  - > Soft power instruments such as education
  - Regional issues
- The publication facilitated nascent discussion at events held in;
  - > Sydney, Perth, Washington DC, Jakarta, Seoul and Tokyo
- It is hoped the Network will grow to include Japan, Singapore and India

## US Election Watch 2016

Events analysing the lead up and subsequent outcome of the 2016 election.

- 15 events were held trying to understand the 2016 US election including;
  - > 11 events in the lead up, with renowned experts Tom Swizter, Dan Twining, Kim Beazley and Don Watson
  - Hosting of the US Consulates signature Election Day public event in collaboration with the US Consular Office, UWA, USSC and the National Press Gallery
  - Four post-election day events with Rory Medcalf, Kim Beazley,
     Simon Jackman and Stephen Smith assessing the impact the result will have on Australia





#### **Education and Outreach**

Being known as a primary resource on issues relating to the region and raising awareness of Australia's unique and strategically important position in the Indo-Pacific region by innovatively engaging with the broader community.



#### 2016 PROGRAM

## 2016 OUTPUT

#### Indo-Pacific Executive Education Program

A high-level course aimed at senior business executives and senior officials who are seeking to engage strategically with Asia to achieve better outcomes for their organisation.

- Delivered a three day intensive course across October, November and December
- Engaged numerous renowned scholars to deliver programs on China, Korea, Japan, Indonesia and India;
  - > Dr George Gilboy Chief Economist, Woodside
  - Professor Peter Robertson Head of Economics, UWA
  - > Rory Medcalf Head of College, ANU National Security College
  - > Shiro Armstrong Co-Director, Australia-Japan Research Centre
  - Professor Graham Brown Head of Social Sciences, UWA

#### **Study Abroad**

Study abroad programs led by USSC open to UWA and University of Sydney students.

#### **UCLA Program**

- June and July: 30 UWA students in the Study Abroad Program at UCLA
- Students returned to UWA for their Semester 2 studies
- Scholarships were awarded to five UWA students for merit and equity

#### Los Angeles and Washington DC Placement Program

- January to March 2016:11 students participated in the intensive 9-week Los Angeles and Washington DC Placement Program studying and interning in the US
- Scholarships were awarded to three UWA students

#### Internship Program

A prestigious internship program that focuses on innovative work integrated and service learning.

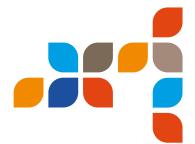
- Developed and implemented a program with the following time schedule;
  - > Semester 2 Program Sep to Nov three interns commenced
  - > End of Year Program Nov to Dec one intern commenced
  - Established the following program outline for 2017;
    - > Summer Program Jan to Feb
    - > Semester 1 Program Mar to Jun
    - Winter Program Jul to Aug
    - > Semester 2 Program Sep to Nov
    - > End of Year Program Nov to Dec

## Teaching Collaborations

Collaborations with Academic staff at UWA and USSC to enrich the student experience by supporting and enhancing current UWA teaching programs.

Partnered with UWA and USSC to arrange for Dr Gorana Grgic from USSC, to deliver an intensive US Foreign Policy unit as part of the UWA Masters of International Relations program in mid Semester break





#### **Education and Outreach**



2016 PROGRAM

Public Lecture Series Working with other organisations such as the US Embassy and DFAT, this program brings to Perth guests and leaders providing insights to a broader public community.

Event	Guest	Collaboration
"East Asian Territorial Disputes and International Law"	<b>His Excellency Tetsuya Toyoda</b> Associate Professor, Institute for Asian Studies and Regional Collaboration, Akita International University, Japan	UWA
"Law against justice over the Island disputes in East Asia - Why can't Governments negotiate?"	<b>His Excellency Tetsuya Toyoda</b> Associate Professor, Institute for Asian Studies and Regional Collaboration, Akita International University, Japan	UWA
Presentation on "Legal action and decisions to be made in Perth regarding Climate Change" Panel Discussion "Legal action and decisions to be made in Perth regarding climate change"	Prof. David Hodgkinson Associate Professor, Law School, UWA	UWA - Law Faculty
"The Political Economy of North Korea: Implications for Re- Unification"	Mr Marcus Noland Executive Vice President and Director of Studies, Peterson Institute for International Economics	
"How to upgrade the relationship between Australia and the Republic of Korea"	His Excellency Bong-hyun Kim Ambassador of the Republic of Korea to Australia	
"The Challenges of Confronting ISIS in Indonesia"	Dr Sidney Jones Ms Navhat Nuraniyah Director Associate Research Fellow, Institute for Policy Analysis of Conflict Centre for Excellence for National Security	Murdoch University Asia Research Centre and Indonesia Institute
2016 Leadership Dialogue Scholar Road Show "Will the real USA and Australia Please Stand Up"	Prof. Cynthia Schneider Distinguished Professor in the Practice of Diplomacy Co-Director Laboratory for Global Performance and Politics, Georgetown University	Australian American Leadership Dialogue
Public presentation and panel discussion for students and young professionals on "Trans-Pacific Partnership"	students and young Dr Jeff Wilson	
Australian Institute of International Affairs 70 <sup>th</sup> Anniversary	Hon. Kim Beazley, AC Former Deputy Prime Minister of Australia and Australian Ambassador to the USA, Australian Government	Australian Institute of International Affairs and UWA
Promote Quarterly Article "Firing Line: Australia's Path to War"	Mr James Brown Research Director, USSC	USSC and Boffins Books
"Towards an Australian Maritime Strategy for the 21st Century"	Prof. Mike Evans General Sir Francis Hassett Chair of Military Studies Professor in the School of Humanities and Social Sciences, Australian Defence College, Deakin University	

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## **Education and Outreach**



2016 PROGRAM

#### **Public Lecture Series**

Continued

Event	Guest	Collaboration
"Korean strategic choices: Between Washington and Beijing"	Mr Scott Snyder Senior Fellow for Korea Studies Director of the Program on US Korea Policy, Council on Foreign Relations	
"China's economic potential and implications for Australia"	Prof. Bob Carr Professor in International Relations Director, University of Technology Sydney Australia-China Relations Institute (ACRI)	Australia-China Relations Institute
Convene Panel for 4 <sup>th</sup> Annual International Criminal Law Workshop "The Politics of International Criminal Law"	Hon. Stephen Smith Hon. Kim Beazley, AC Former Minister for Defence, Australian Government Former Deputy Prime Minister of Australia and Australian Ambassador to the USA	UWA - Law Faculty
Collaborative Event with AIIA	Dr Michael Wesley Former Director, Lowy Institute	Australian Institute of International Affairs
Book Launch "A Partnership for Change: Australia–China Joint Economic Report 2016"	Prof. Peter Drysdale Hon. Dr Mike Nahan Emeritus Professor and Visiting Fellow Treasurer for WA, Crawford School of Economics and Government in the College of Asia and the Pacific, ANU Australian Government	
Presentation with Australian Journalist and correspondent for Sky News Australia	Mr Stan Grant Australian Journalist and Correspondent, Sky News Australia	City of Perth







#### **Education and Outreach**



2016 PROGRAM

2016 OUTPUT

## Foreign Policy Roundtables

Informal gatherings, exploring current affairs in international relations and of particular concern for Australia's foreign policy development.

Event	Guest
"Future policy perspectives on foreign investment, update on changes to the Foreign Investment Review Board (FIRB) framework and how this seeks to strengthen foreign investment and the importance of intermediary actors"	Mr Alex Hawke, MP Assistant Minister to the Treasurer, Australian Government
"Arms and Influence in Southeast Asia"	Mr Alexander Alden Research Analyst - Strategic Initiatives Group, Centre for Naval Analyses
"The Political Economy of North Korea: Implications for Re-Unification"	Mr Marcus Noland Executive Vice President and Director of Studies, Peterson Institute for International Economics
"What attracts Indonesians to ISIS"	<b>Dr Sidney Jones</b> Founder and Director, Institute for Policy Analysis of Conflict
Host Hon. Tanya Pilbersek, MP	Hon. Tanya Plibersek, MP Deputy Leader of the Opposition and Shadow Minister for Foreign Affairs and International Development, Australian Government
"The Long Shadow of Iraq and Australia's strategy in Asia"	Mr James Brown Research Director, USSC
"South Korean strategies for achieving national unification "	Mr Scott Snyder Senior Fellow for Korea Studies, Director of the Program on US Korea Policy, Councion Foreign Relations
"Australia and the Challenge of China"	Prof. Bob Carr Professor in International Relations, Director, University of Technology Sydney Australia-China Relations Institute (ACRI)
Host Chinese People's Liberation Army Delegation	Major General Li Guang Deputy Director of Strategic Planning Office, Central Military Committee
Host Prof. Peter Drysdale	Prof. Peter Drysdale Emeritus Professor and Visiting Fellow, Crawford School of Economics and Government in the College of Asia and the Pacific, ANU
Dr Shiro "What's happened to Abenomics?" and other issues in Japan's economy	Dr Shiro Armstrong Co-Director Fellow, Australia-Japan Research Centre Crawford School
Host Deputy Chief of Mission of the Embassy of Japan	Mr Takashi Katae Deputy Chief, Mission of the Embassy of Japan
Host Greg Earl, Former Asia Pacific Editor Financial Review	<b>Mr Greg Earl</b> Former Asia Pacific Editor, Financial Review





#### **Education and Outreach**



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2016 OUTPUT

## **Perspective Series**

Podcast series capturing insights of guests, scholars, thought leaders in the community involved in international relations.

Торіс	Guest
North Korea's Missile Test Launch - Attitude is Everything	Prof. Gordon Flake CEO, Perth USAsia Centre
How China views the Disputes in the South China Sea	Mr Andrew Chubb UWA Researcher
India and its Role in the Indo-Pacific	Ms Darshana Baruah Research Analyst, Carnegie India
Australia's New Defence White Paper	Mr Reed Foster Military Capabilities Analyst, IHS Jane's
An American (Political Scientist) in Perth – Perspectives on the 2016 US Presidential Primary Season	Prof. David Denemark Political Science and International Relations, UWA
A Diplomatic Debrief with Kim Beazley	Hon. Kim Beazley, AC Former Deputy Prime Minister of Australia and Australian Ambassador to the US
The Overlooked History of Religious Persecution in America	Dr David Smith Senior Lecturer in American Politics and Foreign Policy and USSC Academic Director
Indonesia's "Blow up the Boats" Policy	Mr Brian Kraft Former Researcher in the Center for Strategic and International Studies (CSIS)
Indonesia's Struggle with ISIS	Dr Sidney Jones Founder and Director, Institute for Policy Analysis of Conflict
Japanese Politics and Article 9	Prof. Rikki Kersten School of Arts Dean, Murdoch University
Inside the Arms Trade in the Indo- Pacific	Mr Alex Alden Analyst, Center for Naval Analyses
WA's Economy, Asia and Women in Leadership	Ms Diedre Willmott CEO, Chamber of Commerce and Industry
What Happened at this year's Shangri La Dialogue	Hon. Kim Beazley, AC Former Deputy Prime Minister of Australia and Australian Ambassador to the USA
Reflecting on Perth as a Diplomatic Posting	Ms Cynthia Griffin Former US Consul General
US Politics, Foreign Policy and Impressions of Australia	Mr Richard Fontaine President, Center for a New American Security and Alliance 21 Fellow
Visited Pyongyang, North Korea over a Dozen Times	Mr Scott Snyder Director of the Program on US Korea Policy
Born in Australia, made in Syria and Loved Working for Kevin Rudd	Ms Ranya Alkadamani Founder, Impact Group International
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#### **Education and Outreach**

2016 PROGRAM 2016 OUTPUT

#### **Perspective Series**

Continued

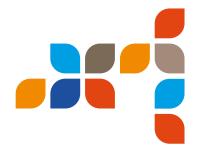
Торіс	Guest
Women in Politics and Military	Senator Linda Reynolds Liberal Senator for WA
We need to Accept the Realities of China's Rise	<b>Prof. Bob Carr</b> Director, Australia-China Relations Institute
What it's like working as a Republican Foreign Policy Advisor	Mr Dan Twining Director, Asia Program with the German Marshall Fund
Lessons the case of former Yugoslavia might hold for the Syrian Crisis	Dr Gorana Grgic Lecturer, United States Studies Centre













#### **PERTH USASIA CENTRE LIMITED**

ACN: 164 086 882 ABN: 23 164 086 882

#### **FINANCE REPORT**

#### Summary of Financial Report for the year ended 31 December 2016

The following financial statement has been extracted from the Perth USAsia Centre's Audited Financial Statements for the year ended 31 December 2016.

#### Revenue

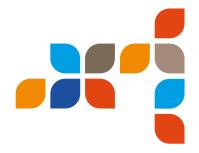
In 2016 total revenue increased by 32 per cent compared with the previous year. This is due to In The Zone being transferred from UWA to the Centre for 2016 in addition to AAA providing an underwriting contribution.

The Centre received grants from the Australian and West Australian Governments, UWA and Corporate partnership funding from Rio Tinto.

#### **Expenditure**

In 2016 the 41% increase in the Centre's expenditure compared to 2015 is directly related to the significant increase in Centre Programs, Research, and Development when compared to that of 2015. This is offset by the revenue increase. This additional expenditure highlights that the Centre is delivering on Phase Two of its Strategic Plan, Content and Contribution. The Centre has begun to expand the content it provides to national and international discussions on international relations and strategic relationships across the Indo Pacific.





#### **FINANCIAL STATEMENT**

#### Statement of comprehensive income for the year ended 31 December 2016

	2016	2015
	\$	\$
Revenue from continuing operations	2,025,850	1,531,159
Expense from continuing operations	2,184,531	1,550,029
OPERATING RESULT FOR THE PERIOD	(158,681)	(18,870)

#### Statement of financial position as at 31 December 2016

	2016	2015
ASSETS	\$	\$
Current assets	998,162	1,072,508
Non-current assets	-	-
TOTAL ASSETS	998,162	1,072,508
LIABILITIES		
Current liabilities	(209,728)	(120,389)
Non-current liabilities	(29,587)	(34,591)
TOTAL LIABILITIES	(239,315)	(154,980)
NET ASSETS	758,847	917,528
EQUITY		
Retained earnings	758,847	917,528
TOTAL EQUITY	758,847	917,528

#### **RETAINED EARNINGS**

The Centre had a reduced surplus in 2016 as a result from increased activity. The retained earnings will be directed towards growth in the following years.

#### **UNUSUAL ACTIVITY**

During the period covered by this report, there was no unusual activity evident in either income or expenditure.

NOTE: Full copies of the Audited Financial Statements are available on request; please contact the Company Secretary.





#### **AUDITOR'S REPORT**



#### **Auditor General**

#### INDEPENDENT AUDITOR'S REPORT

#### To the Members of Perth USAsia Centre Limited

#### Opinion

I have audited the financial report of Perth USAsia Centre Limited (the company), which comprises the Statement of Financial Position as at 31 December 2016, the Statement of Profit or Loss and Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In my opinion, the financial report of Perth USAsia Centre Limited is in accordance with the Corporations Act 2001, including:

- (a) giving a true and fair view of the company's financial position as at 31 December 2016 and of its performance for the year then ended; and
- (b) complying with Australian Accounting Standards and the Corporations Regulations 2001.

#### Basis for Opinion

I conducted my audit in accordance with the Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the company in accordance with the Auditor General Act 2006, the Corporations Act 2001 and the relevant ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report. I have also fulfilled my other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

I confirm that the independence declaration required by the Corporations Act 2001, which has been given the directors of the company, would be in the same terms if given to the directors as at the time of this auditor's report.

#### Responsibility of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001*. The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's Responsibility for the Audit of the Financial Report

The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgment and maintain professional scepticism throughout the audit.

#### Page 1 of 2

7th Floor Albert Facey House 469 Wellington Street Perth MAIL TO: Perth BC PO Box 8489 Perth WA 6849 TEL: 08 6557 7500 FAX: 08 6557 7600





#### **AUDITOR'S REPORT**

#### I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain
  audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk
  of not detecting a material misstatement resulting from fraud is higher than for one resulting
  from error, as fraud may involve collusion, forgery, intentional omissions,
  misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the
  disclosures, and whether the financial report represents the underlying transactions and
  events in a manner that achieves fair presentation.

I communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

#### Matters Relating to the Electronic Publication of the Audited Financial Report

This auditor's report relates to the financial report of Perth USAsia Centre Limited for the year ended 31 December 2016 included on the company's website. The company's management is responsible for the integrity of the company's website. This audit does not provide assurance on the integrity of the company's website. The auditor's report refers only to the financial report described above. It does not provide an opinion on any other information which may have been hyperlinked to/from this financial report. If users of the financial report are concerned with the inherent risks arising from publication on website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

GLEN CLARKE

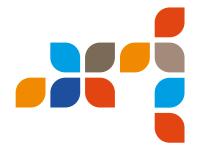
DEPUTY AUDITOR GENERAL

Delegate of the Auditor General for Western Australia

Perth, Western Australia

5 April 2017





#### **ACKNOWLEDGMENTS AND THANK YOU**

In 2016 we had over 30 different collaborative partners that we worked alongside enabling us to deliver our impressive and rigorous programming and events schedule.

#### **Grants and funding**

Federal Government State Government American Australian Association The University of Western Australia Rio Tinto

#### **Volunteers**

Hugo Seymour Inaugural Interns

- Alex Horton
- Alex Whitebrook
- Bhagya Karunarathne
- Kate Gray

Rosemary DeVries Samuel Kitchen

#### **Board Members**

We are fortunate to have an outstanding Board of Directors, who bring a wealth of knowledge, advice and inspiration. Their support, guidance and oversight is pivotal to the success of the Centre.

#### **Corporate and Community Partners**

Australian Institute for International Affairs Akita International University American Australian Association American Chamber of Commerce Australian Defence College Asia Link

Australia Indonesia Business Council Australian Federal Government

Australian Financial Review

Australia-China Relations Institute

Australian-Japan Research Centre

Australian American Leadership Dialogue

Australian National University

**Boffins Books** 

Australian Institute of International Affairs Centre of Excellence for National Security

Centre for Naval Analyses

Crawford School of Economics and Government Center for Strategic and International Studies

Central Military Committee

Carnegie India

Chamber of Commerce and Industry

City of Perth

Council on Foreign Relations

**Curtin University** 

CSIS

Department of Foreign Affairs and Trade

Deakin University

Dignitaries (Ambassadors/High Commissioners

Embassy of Japan

Envoy

Ernst & Young

Foreign Policy Community Indonesia

G'Day USA

Impact Group International

Global Shapers Community

I.H.S. Jane's

Institute for Asian Studies and Regional

Collaboration

Institute for Policy Analysis of Conflict

Indonesia Institute

International Association for Energy Economics

Laboratory for Global Performance and Politics

(Georgetown University)

**KPMG** 

Leadership WA

Murdoch University

Murdoch University Asia Research Centre

Murdoch University Indonesian Institute

National Press Club

Notre Dame University

Peterson Institute for International Economics

Rio Tinto

Squire Patton Boggs

Australian State Government

Strategic Initiatives Group

The Asan Institute for Policy Studies

The United States Studies Centre

University of Technology Sydney

The University of Western Australia

US Consulate

**US Embassy** 

UWA - Business Development

UWA - Energy & Minerals Institute

UWA - Law Faculty

UWA - Oceans Institute

UWA - Confucius Institute

#### **Special Mention**

We would like to acknowledge the highly valued support the Centre received from the following UWA services:

- Financial Services
- Human Resources
- Business and Information Technology Services
- Theatres and Venues
- Parking
- Campus Management
- The Centre for Education Futures





#### **GET INVOLVED**

There are lots of ways you can get involved with the work we do at the Perth USAsia Centre.

#### Become a subscriber

Register your details to stay connected and receive invites to our events and regular updates about issues in the Indo-Pacific.



ttp://perthusasia.edu.au

#### **Education and Outreach**

The Centre has an active involvement in a range of educational opportunities. To find out more about our Indo-Pacific Executive Edcuation Program, Study Abroad Programs, Internships, Teaching Collaborations and School Engagements please check our website.



ttp://perthusasia.edu.au/Opportunities

#### Collaborate on an event

We frequenly collaborate on our program of events. Our annual ITZ conference is an ideal opportunity to get involved in a range of ways. Contact our events team to chat about how you can work with us.



events@perthusasia.edu.au

#### Become a corporate partner

We welcome enquiries from organisations who have a vested interest in the work we do. To discuss how the Perth USAsia Centre can be a platform for your business to engage in dialogue on geopolitical issues of direct relevance to WA and Australia's national interest, contact our CEO.

perthusasiacentre@uwa.edu.au







Leadership and Insight

#### **LOOKING TO THE FUTURE**

In 2017 the Centre will continue to focus on building a strategic affairs community in Western Australia and strengthening strategic relationships across the Indo-Pacific region.

In line with phase 2 of the Centre's development, the Centre will consolidate its efforts to expand its contribution and deepen the content it provides. The base of our programs will continue with a particular focus on:

- Developing content relevant to policy development
- Initiating and supporting targeted research and accompanying publications which is accessible across a wider spectrum of interest and contributes to international dialogue
- Directly contributing to the understanding of issues and trends in the Indo-Pacific. The Centre will continue to consolidate its impressive outreach and public engagement program, with a clear focus on events that are in line with the 2017 Business Plan. Refer to our 2017 Program Agenda below and Looking to the Future on page 34.











#### **LOOKING TO THE FUTURE**

foundational support the Centre will continue its extensive collaboration with UWA, AAA, Rio Tinto, USSC and the Federal and State Governments. These relationships will play a critical ongoing role in the strategic and ongoing development of the Centre.

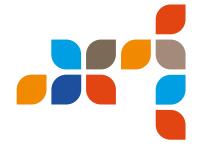
The first quarter of 2017 has already seen the following;

- 20 events hosted
- Launch of our rebranded and refreshed website http://perthusasia.edu.au
- Three volumes of the newly released Indo-Pacific Insight Series - short dynamic reports from our experts examining current regional issues
- The launch of the CEO's "Context in the Indo-Pacific" - insights from the CEO, along with updates on Centre activities and latest publications
- Release of two podcasts in the Perspective Series
- Publication of two dynamic reports;
  - MIKTA: The Search for a Strategic Rationale
  - Trumping Trade: Understanding the Australia-United States Economic Relationship
  - Four Government submission papers



# Strategic Triangle





#### **LOOKING TO THE FUTURE**

Keep an eye out on our events page, in particular as we work towards convening the 2017 ITZ Conference: The Blue Zone – Resources, Environment and Security in the Maritime Realm.

http://perthusasia.edu.au/itz





Resources, Environment and Security in the Maritime Realm











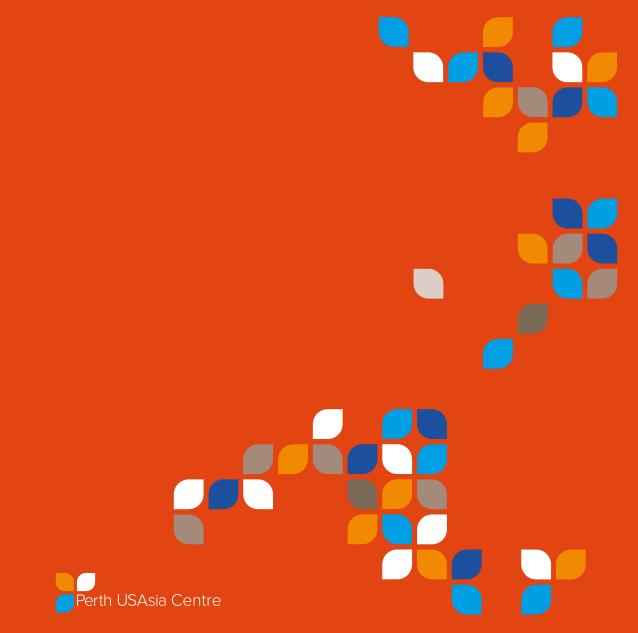
#### **CONTACT US**

#### Located at:

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- in linkedin.com/company/perth-usasia-centre







STRENGTHENING RELATIONSHIPS
AND CULTIVATING STRATEGIC
THINKING ACROSS
THE INDO-PACIFIC AND
THE UNITED STATES

